

**STATE of DELAWARE  
LIMITED LIABILITY COMPANY  
CERTIFICATE of FORMATION**

**FIRST  
Name**

The name of the limited liability company is:  
Couryer LLC

**SECOND  
Registered Agent**

The address of its registered office in the State of Delaware is  
8 The Green, Suite R in the City of Dover. Zip code 19901.

The name of its registered agent at such address is  
Resident Agents Inc.


**THIRD  
Duration**

The duration of the limited liability company shall be perpetual.

**FOURTH  
Purpose**

The purpose for which the company is organized is to conduct any and all lawful business for which Limited Liability Companies can be organized pursuant to Delaware statute.

**In Witness Whereof**, the undersigned have executed this Certificate of Formation this 16<sup>th</sup> day of March, 2021.

By:   
Authorized Person  
Name: Riley Park