

**STATE of DELAWARE  
CERTIFICATE of FORMATION  
A LIMITED LIABILITY COMPANY**

State of Delaware  
Secretary of State  
Division of Corporations  
Delivered 10:40 AM 10/09/2020  
FILED 10:40 AM 10/09/2020  
SR 20207741194 - File Number 3849911

**ARTICLE I.**

The name of this limited liability company is KUBER INVESTMENT ADVISORS & MANAGERS LLC.

**ARTICLE II.**

Its registered office in the State of Delaware is to be located at 651 N. Broad St., Suite 206, Middletown DE 19709. The registered agent in charge thereof is LEGALINC CORPORATE SERVICES INC..

**ARTICLE III.**

The period of duration of the limited liability company shall be perpetual.

**ARTICLE IV.**

The purpose of the limited liability company is to engage in any lawful act or activity for which limited liability companies may be organized under the Delaware Limited Liability Company Act.

**I, the undersigned,** for the purpose of forming a limited liability company under the laws of the State of Delaware, do make, file and record this Certificate, and do certify that the facts herein stated are true, and I have accordingly hereunto set my hand and executed this Certificate of Formation on the date below.

**Dated:** October 9th, 2020



Lovette Dobson, Organizer